#### Agenda Item 4(a) -

Recruitment & Retention: The Challenges in Locating & Retaining Talent that Possess the Skills, Experience, Educational Qualifications & Credentials

#### Eric C. Schneider

President, National Appraisal Institute San Diego

ITEM 4a 9/19/19

#### Property Tax Administration: Strengths, Challenges & Opportunities (Appraisal)

ERIC SCHNEIDER, MAI, SRA, AI-GRS

#### Overview

- ► Valuation Profession Trends
- Challenges and Solutions for:
  - ▶ Recruiting
  - ▶ Education
  - ▶ Training
  - ▶ Work

#### Speaker



JONES, ROACH & CARINGELLA, INC.
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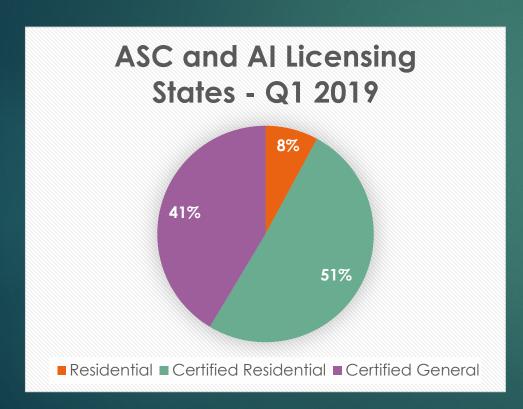


### Valuation Trends

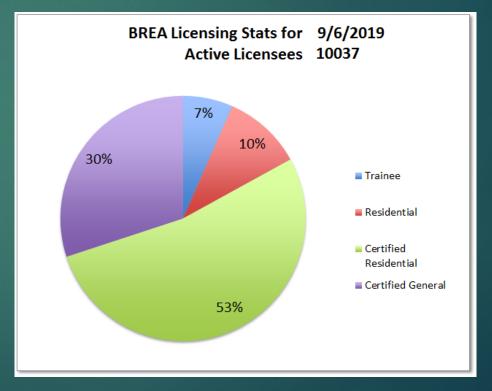
APPRAISER STATISTICS

#### Comparison – National vs. California

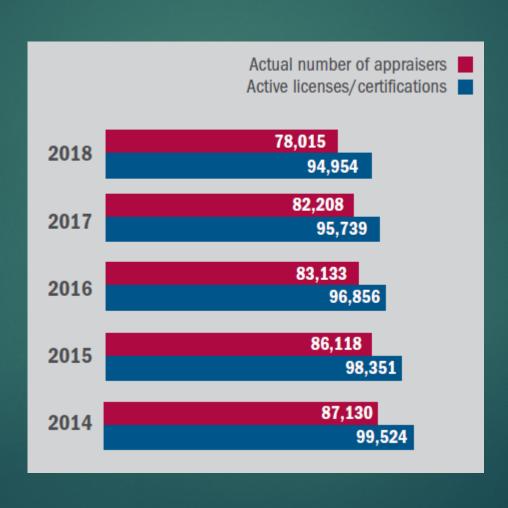
#### National



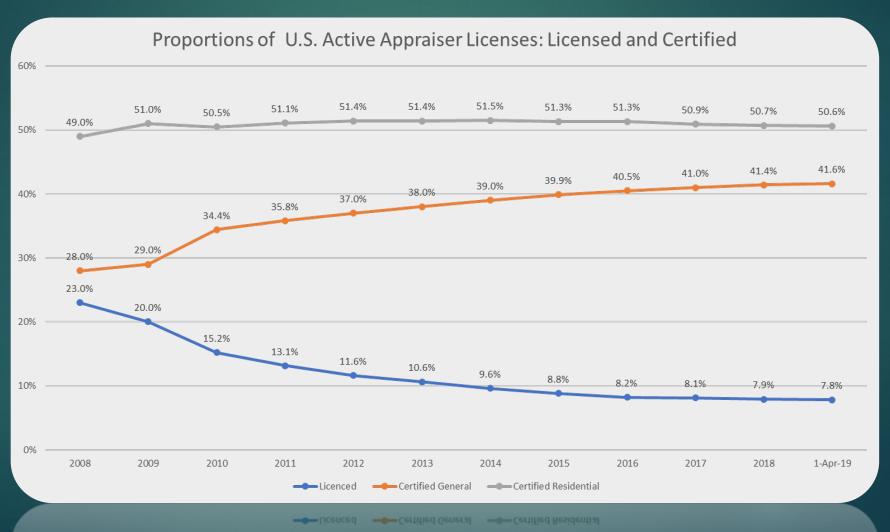
#### California



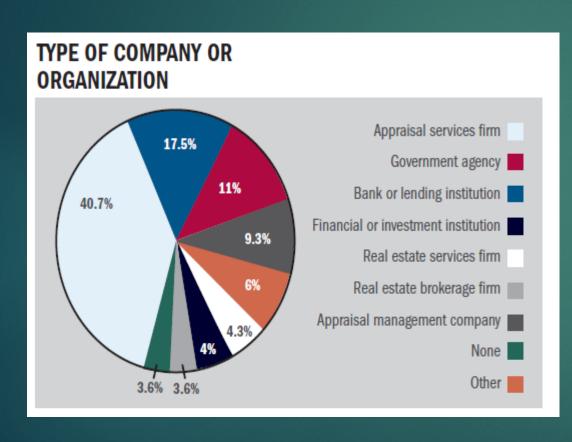
#### Trends – Number of Appraisers

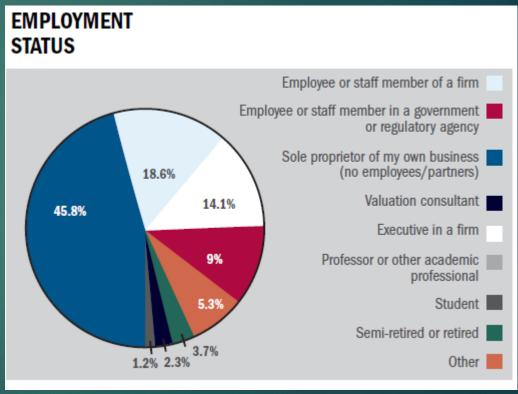


# Estimated U.S. Active Appraiser Population (April 2019)

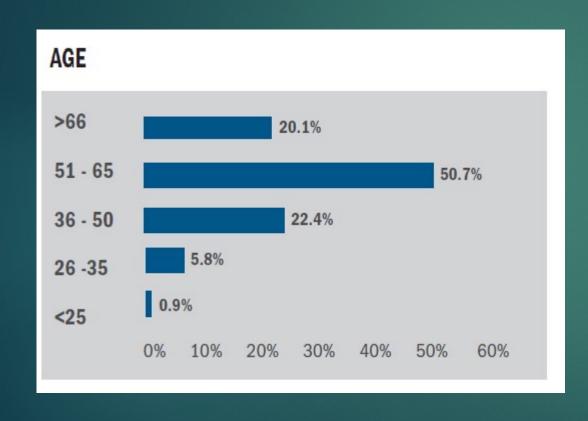


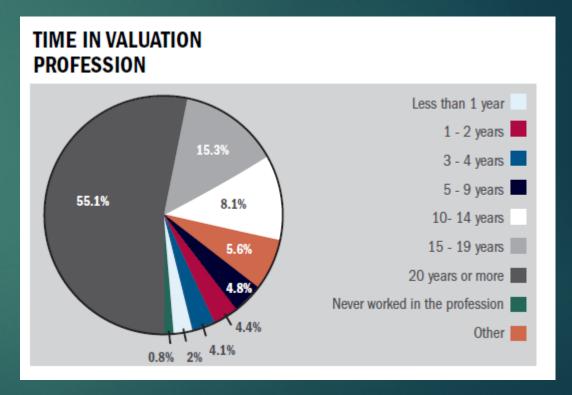
#### Trends - Employment





#### Trends – Age/Timing





#### Trends – Compensation

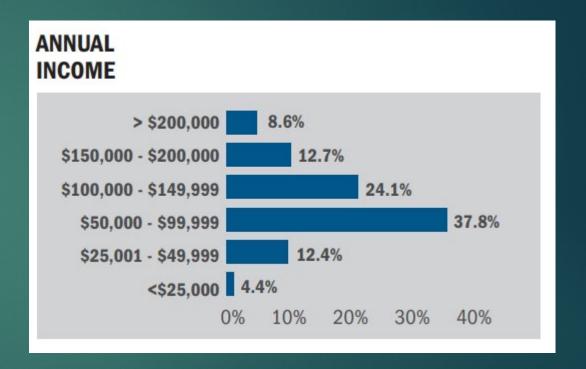
San Diego Salary Range (Salary.Com)

Salary range for a Appraiser (Residential Real Estate)

\$47,647 to \$66,809

Salary range for a Appraiser (Commercial Real Estate)

\$86,290 to \$115,089



# Challenges and Solutions

APPRAISER PROFESSION TRENDS

#### Challenges/Solutions - Recruiting

- ▶ Two Main Paths to Becoming an Appraiser
  - ▶ Born into it
  - Accidently falling into it
- **▶** Solutions
  - ▶ College Outreach
  - ▶ Other Real Estate Professions



#### Challenges/Solutions – Education

- ► Challenge with Education
  - ▶ First, spend 4(ish) years getting Bachelor's Degree
  - ▶ Then, spend 300 hours for education for certification
- ▶ Solutions
  - Awareness
  - ▶ Integration
  - ▶ Scholarships
  - ► Work in Progress...



#### Challenges/Solutions – Training

- Challenge with Training
  - First, get educated (4+ years, including college)
  - ► Then, practice for 3,000 hours (minimum of 2.5 years) to become certified
  - Requires a Supervisor/Trainee model
    - ► Catch 22 about experience



- Practical Applications of Real Estate Appraisal
  - ▶ Computer Programs, Video Games, Virtual Realty
- ▶ Jobs Boards
- Networking
- ► Work in Progress...



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#### Challenges/Solutions – Work

- Challenges with need for appraisal services
  - Automated Valuation Models
  - ▶ Technology (iBuying)
  - ▶ Thresholds and Waivers
- ▶ Solutions
  - Specialization
    - ▶ Litigation, Right of Way, Tax, etc.
    - Property type (hotels, gas stations)
  - ► Evolve Services
    - Due diligence, loan underwriting
  - ► Work in Progress...



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## Thank You

QUESTIONS? COMMENTS?